

November 28, 2012

Mr. Don West
Environmental Management Support, Inc.
8601 Georgia Avenue, Suite 500
Silver Spring, MD 20910



Dear Mr. West,

As the Executive Director of the Clackamas County Business Alliance (CCBA), I want to express my strong support for the Coalition's Brownfield Assessment Grant application for the Regional Industrial Site Readiness Project. The CCBA offers assistance by engaging property owners, chambers of commerce and other organizations to promote brownfield assessments and move these brownfield sites forward to clean up and redevelopment.

Representing over 15,000 employees in Clackamas County, the CCBA has direct and ongoing contact with local, regional, state and federal policy makers on issues of importance to Clackamas County business. Our relationships with key decision-makers and their staff allows for positive and constructive dialogue on business issues. These relationships offer a mutual benefit not only to our members, but to those officials and their staff as well. They frequently attend our events, meetings and forums to better understand the concerns and desires of the local business community.

Redevelopment of large industrial sites is important to the CCBA. I understand that the grant will be focused on creating readiness and supporting job creation on the large industrial sites identified in the recent Industrial Site Readiness Report. If awarded, the grant could provide up to \$600,000 for site assessment and, as applicable, for cleanup and redevelopment and integrated site planning. Several of these sites are located in Clackamas County. When redeveloped, these sites will help the region attract traded sector jobs, provide job access to targeted communities, and promote additional health, economic and environmental benefits.

The CCBA has been a supporter of the Regional Industrial Site Readiness project. We have a long history of working with Business Oregon and Metro and value the redevelopment expertise that the Portland Development Commission brings to the team. We would be pleased to have the opportunity to assist the Coalition Partners on this grant.

Sincerely,

A handwritten signature in blue ink that reads "Kim Parker". The signature is written in a cursive, flowing style.

Kim Parker
Executive Director